

James W. Raulston
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931-636-9502

August 10, 2020

RE: Letter of Reference for Mr. Kurt Wright, P.E., BCEE, PWAM

To Whom It May Concern:

I have worked in the wastewater evaluation and asset management field for more than 40 years and served for several years as a Master Trainer in the NASSCO PACP training program. I first met Kurt Wright eight years ago when we worked together to produce portions of the first CTAM asset management program. We jointly wrote the first two sections of that program and a large portion of the third. Some months later, we both participated in the initial CTAM launch in Boston. Since that time, Mr. Wright has played a major role in ongoing CTAM presentations and professionally served the asset management and long-range planning needs of numerous public utilities.

Through my close working relationship with Mr. Wright, I developed great respect for his professional and personal integrity. Kurt possesses a vast store of knowledge and experience in his chosen engineering fields and is worthy of complete trust. If he advises that he can do a job, you can rest comfortably with the knowledge that he will perform and deliver on all commitments.

With these few remarks, I fully recommend Mr. Wright and his company to all who may wish to consider them for any project they are willing to undertake.....

Sincerely:

Jim Raulston